# KUMAMOTO FAMILY BANK, LTD.

Financial Statements 2006

## Message from the President



K. Kawaguchi

Kazuyuki Kawaguchi President

### FINANCIAL AND ECONOMIC ENVIRONMENT

During the term ended March 2006, the Japanese economy entered into a phase of steady recovery, with continued increases in exports and capital investment and increasing firmness in consumer spending. The consumer price index began to rise year-on-year into the second half, and we expect steady growth in consumer prices to continue going forward. Under these circumstances, the Bank of Japan ended its monetary easing policies in March 2006. However, despite moderate growth overall in the prefectural economy with improvements in economic sentiment and corporate earnings, intensifying competition among small and medium-sized enterprises, the Bank's main customers, continued to exacerbate the division of sectors and companies into "winners" and "losers," and land prices fell by even steeper margins. Due to these factors, regional financial institutions continued to face a very difficult operating environment. Turning to finance, long-term and medium-term interest rates have factored in the ending of the BoJ's quantitative easing policies and have been rising. The Nikkei stock average climbed from ¥11,668 at the end of March 2005 to ¥17,059 at the end of March 2006, driven by steady recovery in the Japanese economy. Meanwhile, the dollar strengthened against the yen against a backdrop of rising US interest rates, from ¥106 at the end of March 2005 to \footnote{117} at the end of March 2006.

### **REVIEW OF OPERATIONS** (on a consolidated basis)

In this financial environment, the Bank aggressively pursued various policies aimed at changing the mindset of directors and other employees, so they are better equipped to make on-the-spot decisions and deal with all eventualities with a due sense of crisis, along with various measures to rationalize and streamline management and strengthen profitability.

As a result of these efforts, ordinary income increased ¥100 million year-on-year to ¥5.4 billion (US\$46 million) during the term. Despite a fall in interest on loans and bills discounted and an increase in expenses from disposal of non-performing debt, the Bank posted increases in interest

and dividends on securities and fees and commissions, as well as gains on sales of securities and other instruments. Net income declined ¥1.6 billion year-on-year to ¥3.4 billion (US\$29 million), partly reflecting impairment losses posted on real estate assets. The (consolidated) capital ratio rose 1.27 point year-on-year to 9.28%, with an issue of subordinated bonds supplementing the net income. Total assets at the end of the term under review (on a consolidated basis) rose \{20.0 billion to ¥1,317.4 billion (US\$11,215 million) and shareholders' equity grew ¥1.3 billion to ¥67.4 billion (US\$574 million) from the previous term-end. Deposits rose ¥11.7 billion to end the term at ¥1,205.3 billion (US\$10,260 million), with an important contribution coming from increased time deposits (medium and small-lot) held by individuals. Meanwhile, loans and bills discounted rose ¥9.5 billion to end the term at ¥1,009.3 billion (US\$8,592 million), due chiefly to an increase in housing loans. The balance of securities rose ¥33.9 billion during the term to ¥180.0 billion (US\$1,532 million), reflecting systematic efforts to enhance interest income through measures such as credit purchasing.

## MEDIUM-TERM BUSINESS STRATEGY AND PRIORITY MANAGEMENT TASKS

We had a considerable measure of success in achieving the objectives of the fifth medium-term management plan in 2005, restoring public trust through resolute reform on various fronts, including changing mindsets and posting a V-shaped recovery in earnings, enabling us to pay a dividend again. However, the operating environment faced by regional financial institutions remains difficult as the financial industry continues its rapid evolution, generating not only intensified competition with other banks but also challenges such as privatization of Japan Post and the use of outsourcing by banks. The Bank must strengthen its management capabilities to address the creation of effective internal control systems and the new capital ratio requirements introduced under Basel II. It also needs to take due measures to deal with the increasing sophistication of risk management.

Against this background, we launched our sixth mediumterm management plan. Through basic policies such as strengthening profitability and expanding at business share, completing disposal of non-performing debt, promoting CSR, ensuring rigid legal and regulatory compliance, further strengthening risk management, and upgrading personnel training bringing new vigor to the workplace, we aim to rebuild public trust in our operations, enabling us to become the bank that makes the main contribution to the regional economy and provides the most satisfaction to the customer.

Disclosure of Claims in Accordance with the Stipulations of the Financial Reconstruction Law

Туре	Amount (Billions of yen)	Coverage rate (%)
Rehabilitated and corresponding claims	33.5	100.0
High-risk claims	27.7	89.9
Claims requiring supervision	17.1	49.1
Subtotal	78.5	85.2
Normal claims	948.7	
Total	1,027.2	

### **Profile**

Kumamoto Prefecture, the main operating base of Kumamoto Family Bank, is blessed with a moderate, warm climate and beautiful natural scenery, represented by Mount Aso and the Amakusa Islands. In the industrial sector, by making effective use of the plentiful supply of water and abundant land, diverse primary industries have developed.

Under the Kumamoto Technopolis Scheme, now entering its third stage, urban development which unites industry, education, and government is proceeding, with high-tech industries at the core of this strategy.

In transportation, the development of expressways, and the construction of harbor facilities and airports is continuing, and the

development of a surface, sea, and air transportation network, including the future opening of a new shinkansen (bullet train) link, is progressing at a fast pace.

The Kumamoto Family Bank was established in April 1992 through a merger between the Kumamoto Bank, Ltd. and the Higo Family Bank, Ltd., and while striving to fulfill its role as a leading bank in the region, it has achieved steady growth.

As of the end of March 2006, consolidated total deposits stood at \$1,205,345 million (US\$10,261 million), while paid-in capital amounted to \$34,262 million (US\$292 million). The Bank had 1,121 employees, and operated 77 branches.

## Financial Highlights

THE KUMAMOTO FAMILY BANK, LTD. and subsidiaries Years ended March 31

	Millions of Yen		Thousands of U.S. Dollars	
Consolidated	2006	2005	2006	
For the Year Ended				
Total income	¥ 42,721	¥ 38,825	\$ 363,676	
Total expenses	37,230	33,518	316,932	
Income before income taxes	3,646	4,958	31,038	
Net income	3,499	5,110	29,786	
At Year End				
Total assets	¥1,317,438	¥1,297,437	\$11,215,102	
Deposits	1,205,345	1,193,549	10,260,875	
Loans and bills discounted	1,009,363	999,796	8,592,517	
Securities	180,069	146,144	1,532,894	
Reserve for possible loan losses	(21,830)	(25,504)	(185,835)	
Capital stock	34,262	34,262	291,666	
Total shareholders' equity	67,412	66,031	573,866	

Note: Figures stated in U.S. dollars are translated from Japanese yen, solely for convenience, at the rate of ¥117.47=US\$1.00, the approximate exchange rate prevailing at March 31, 2006.

## Operational and Capital Alliance with The Bank of Fukuoka, Ltd.

On May 12, 2006, the Bank signed a basic agreement with The Bank of Fukuoka, Ltd. to create an operational and capital alliance, and begin discussions for future management integration with establishment of a joint holding company. Through this operational and capital alliance, and possible management integration,

both banks aim to enhance customer services by expanding their operating networks, contribute to regional society, achieve sustained growth in enterprise value, and enhance workforce morale on both sides.

### **DETAILS OF OPERATIONAL ALLIANCE**

Area of collaboration	Measures
Support for corporate rehabilitation	Joint support for turning around ailing customer businesses of both banks and restoring
	them to soundness
Mutual use of ATMs without charge	Customers of one bank will be able to use ATMs of the other without charge
Joint provision of business loans	Joint development of small-lot corporate finance business using automated credit rating
Joint provision of corporate solutions	Joint development of syndicated loans, non-recourse loans and merger and acquisition
	business, tailored to customer business categories
Alliance on products for individuals	Joint marketing of asset management products and individual loan products
Alliance to raise operational efficiency	Joint outsourcing, branch interior design and purchase of equipment

## Consolidated Balance Sheets

THE KUMAMOTO FAMILY BANK, LTD. and subsidiaries
March 31, 2006 and 2005

	Millions of Yen		Thousands of U.S. Dollars	
	2006	2005	2006	
ASSETS				
Cash and due from banks	¥ 77,065	¥ 98,943	\$ 656,040	
Commercial paper and other debt purchased	90	77	766	
Money held in trust	3,986	3,996	33,932	
Securities	180,069	146,144	1,532,894	
Loans and bills discounted	1,009,363	999,796	8,592,517	
Foreign exchange	460	422	3,916	
Other assets	8,079	7,775	68,775	
Premises and equipment, net	19,560	22,301	166,511	
Deferred tax assets	21,899	21,247	186,422	
Customers' liabilities for acceptances and guarantees	18,768	22,311	159,768	
Reserve for possible loan losses	(21,830)	(25,504)	(185,835)	
Reserve for possible losses on investments	(75)	(75)	(638)	
Total assets	¥1,317,438	¥1,297,437	\$11,215,102	
LIABILITIES, MINORITY INTERESTS AND SHAREHOLDERS' EQUILIBRIA LIABILITIES.	ITY			
Deposits	¥1,205,345	¥1,193,549	\$10,260,875	
Foreign exchange	17	4	145	
Bonds	10,000	_	85,128	
Other liabilities	7,499	7,189	63,838	
Accrued bonuses	429	443	3,652	
Reserve for retirement benefits	5,749	5,077	48,940	
Reserve for contingency	55	539	468	
Reserve for impairment loss on fixed assets	11	_	94	
Deferred tax liabilities resulting from land revaluation	2,139	2,276	18,209	
Acceptances and guarantees	18,768	22,311	159,768	
Total liabilities	1,250,017	1,231,392	10,641,159	
Minority interests	9	13	77	
Shareholders' equity				
Capital stock	34,262	34,262	291,666	
Capital surplus	23,164	23,164	197,191	
Retained earnings	8,539	5,668	72,691	
Land revaluation excess	871	1,038	7,415	
Unrealized gain on available-for-sale securities	700	2,012	5,959	
Treasury stock	(125)	(114)	(1,064)	
Total shareholders' equity	67,412	66,031	573,866	
Total liabilities, minority interests and shareholders' equity	¥1,317,438	¥1,297,437	\$11,215,102	

## Consolidated Statements of Income

THE KUMAMOTO FAMILY BANK, LTD. and subsidiaries
Years ended March 31, 2006 and 2005

Years ended March 31, 2006 and 2005		Thousands of		
	Millions	Millions of Yen		
	2006	2005	U.S. Dollars <b>2006</b>	
Income	¥42,721	¥38,825	\$363,676	
Interest income:	31,196	31,374	265,566	
Interest on loans and bills discounted	28,521	30,399	242,794	
Interest and dividends on securities	1,729	905	14,719	
Interest on due from banks	0	0	0	
Interest on interest-rate swaps	103	_	877	
Other interest received	842	68	7,168	
Fees and commissions	4,042	3,620	34,409	
Other operating income	1,119	2,644	9,526	
Other income	6,363	1,186	54,167	
Expenses	37,230	33,518	316,932	
Interest expenses:	2,766	2,109	23,546	
Interest on deposits	2,669	2,046	22,721	
Negotiable certificates of deposit	_	0	· <u> </u>	
Interest on call money and bills sold	0	4	0	
Interest on borrowed money	1	0	9	
Interest on bonds	21	_	179	
Other interest paid	73	56	621	
Fees and commissions	2,407	2,449	20,490	
Other operating expenses	1,758	1,825	14,966	
General and administrative expenses	16,147	16,276	137,456	
Other expenses:	14,150	10,857	120,456	
Provision for possible loan losses	12,964	9,013	110,360	
Others	1,184	1,841	10,079	
Ordinary income	5,491	5,306	46,744	
Extraordinary income	495	51	4,214	
Gains on sale of properties and premises	_	0	_	
Gains on collection of loan assets	5	27	43	
Other extraordinary income	490	22	4,171	
Extraordinary losses	2,339	399	19,911	
Losses on sale of premises and equipment	14	395	119	
Impairment loss on fixed assets	2,324	_	19,784	
Other extraordinary losses	0	4	0	
Income before income taxes	3,646	4,958	31,038	
Income taxes				
Current	50	38	426	
Deferred	100	(202)	851	
Minority interests	(3)	12	(26)	
Net income	¥ 3,499	¥ 5,110	\$ 29,786	

## Consolidated Statements of Retained Earnings

THE KUMAMOTO FAMILY BANK, LTD. and subsidiaries Years ended March 31, 2006 and 2005

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	Millions of Yen		Thousands of U.S. Dollars	
	2006	2005	2006	
Capital surplus				
Balance at beginning of year	¥23,164	¥31,097	\$197,191	
Decrease during year:	<del>_</del>	7,933	_	
Transfer to retained earnings	_	7,933	_	
Balance at end of year	¥23,164	¥23,164	\$197,191	
Retained earnings				
Balance at beginning of year	¥ 5,668	¥(7,421)	\$ 48,251	
Increase during year:	3,667	13,090	31,216	
Transfer from capital surplus	_	7,933	_	
Net income	3,499	5,110	29,786	
Reversal of land revaluation excess	167	46	1,422	
Decrease during year:	796	0	6,776	
Cash dividend	796	_	6,776	
Losses on disposal of treasury stock	0	0	0	
Balance at end of year	¥ 8,539	¥ 5,668	\$ 72,691	

## Consolidated Statements of Cash Flows

THE KUMAMOTO FAMILY BANK, LTD. and subsidiaries Years ended March 31, 2006 and 2005

	Millions of Yen		Thousands of U.S. Dollars	
	2006	2005	2006	
Cash flows from operating activities				
Income before income taxes and minority interests	¥ 3,646	¥ 4,958	\$ 31,038	
Depreciation	781	789	6,649	
Impairment loss on fixed assets	2,324	_	19,784	
Increase in reserve for possible loan losses	7,632	77	64,970	
Decrease in reserve for possible losses on investments	_	(27)	_	
Increase (decrease) in accrued bonuses	(13)	3	(111)	
Increase in reserve for retirement benefits	672	612	5,721	
Increase (decrease) in reserve for contingent liabilities	(483)	490	(4,112)	
Interest income	(31,196)	(31,374)	(265,566)	
Interest expenses	2,766	2,109	23,546	
Gains on sale and valuation of securities, net	(5,985)	(554)	(50,949)	
Gains on money held in trust	(290)	(56)	(2,469)	
Gains on foreign exchange	(44)	(38)	(375)	
Losses on sale of premises and equipment	14	394	119	
Net decrease (increase) in loans and bills discounted	(20,452)	21,332	(174,104)	
Net increase in deposits	11,795	1,436	100,409	
Net decrease in negotiable certificates of deposit		(2,000)		
Net decrease in collateral money deposited	_	(2)	_	
Net decrease (increase) in due from banks (excluding that from Bank of Japan)	1,925	(1,384)	16,387	
Net decrease in call loans and others	(13)	(77)	(111)	
Net decrease (increase) in foreign exchange (assets)	(37)	33	(315)	
Net increase in foreign exchange (liabilities)	12	0	102	
Proceeds from fund operations	31,123	31,629	264,944	
Expenditure for fund procurement	(2,389)	(2,864)	(20,337)	
Others	(299)	131	(2,545)	
Subtotal	1,490	25,618	12,684	
Income taxes paid	(34)	(218)	(289)	
Net cash provided by operating activities	1,456	25,400	12,395	
Cash flows from investing activities				
Purchases of securities	(113,916)	(66,481)	(969,745)	
Proceeds from sale of securities	59,150	53,566	503,533	
Proceeds from redemption of bonds	24,422	8,690	207,900	
Increase in money held in trust		(500)		
Decrease in money held in trust	_	536	_	
Purchase of premises and equipment	(208)	(564)	(1,771)	
Proceeds from sale of premises and equipment	23	273	196	
Net cash used in investing activities	(30,528)	(4,478)	(259,879)	
	(30,720)	(1,1/0)	(2),0/9)	
Cash flows from financing activities	0.04#		0//0=	
Proceeds from issuance of bonds	9,915	_	84,405	
Cash dividends paid	(796)		(6,776)	
Acquisition of Company shares	(11)	(14)	(94)	
Proceeds from sale of shares in treasury	0	0	0	
Net cash provided by (used in) financing activities	9,107	(14)	77,526	
Effect of exchange rate change on cash and cash equivalents	11	8	94	
	(19,953)	20,915	(169,856)	
Net increase (decrease) in cash and cash equivalents	(=/,/////	/		
Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of year	96,699	75,784	823,180	

## Board of Directors, Corporate Auditors and Executive Officers

#### President

Kazuyuki Kawaguchi

### **Senior Managing Director**

Takayuki Nagatani

### **Managing Director**

Masaharu Koba

### **Directors**

Ei Takeshita Kiyokazu Kishimoto Masaharu Takano

### **Auditors**

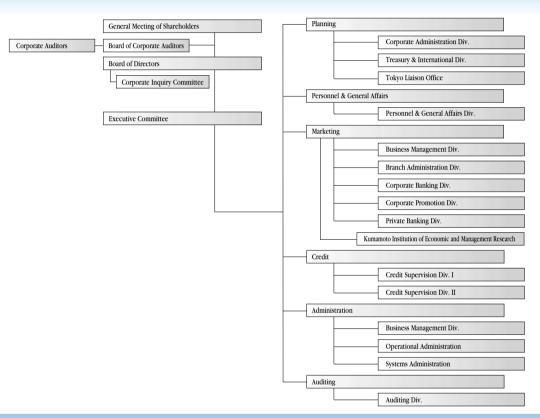
Toshihiko Wakisaka Kazuharu Yoshida Yoshihiro Furushoh Hironao Nishiyama

#### **Executive Officers**

Shigehiro Uemura Shuitsu Teramoto Noritaka Murayama Toru Higashi Ichiro Sakai Takashi Nomura

(As of June 29, 2006)

### **Organization**



(As of June 13, 2006)

## Corporate Directory

### **Corporate Data**

Established: January 1929 Paid-in Capital: ¥34,262 million

**Head Office:** 

29-20, Suizenji 6-chome, Kumamoto 862-8601, Japan

Telephone: +81-96-385-1111 **Number of Domestic Offices:** 77

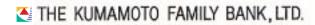
Number of Employees: 1,121

**Issued and Outstanding Shares:** 182,134,000

Number of Shareholders: 4,577

Major Shareholders	Thousands of Shares	Percentage of Total Shareholdings
Mizuho Corporate Bank, Ltd.	7,855	6.39%
Tokio Marine & Nichido Fire Insurance Co., Ltd.	4,107	3.34%
Nippon Life Insurance Company	2,926	2.38%
Aozora Bank, Ltd.	2,832	2.30%
The Nishi-Nippon City Bank, Ltd.	2,795	2.27%
Japan Trustee Services Bank, Ltd. (trust account 4)	2,439	1.98%
Kumamoto Family Bank Employees' Shareholdings Association	2,303	1.87%
Jono Printing Co., Ltd.	2,284	1.85%
Japan Trustee Services Bank, Ltd. (trust account)	2,241	1.82%
Higo Bank, Ltd.	2,134	1.73%

(As of March 31, 2006)



29-20, Suizenji 6-chome, Kumamoto 862-8601, Japan